Office of Regulatory Management

Economic Review Form

Agency name	State Board of Health	
Virginia Administrative	12VAC5-410-10 et seq.	
Code (VAC) Chapter		
citation(s)		
VAC Chapter title(s)	Regulations for the Licensure of Hospitals in Virginia	
Action title	Amend Regulation after Enactment of Chapter 417 of the 2023	
	Acts of Assembly	
Date this document	February 16, 2024	
prepared		
Regulatory Stage	Exempt	
(including Issuance of		
Guidance Documents)		

Cost Benefit Analysis

Table 1a: Costs and Benefits of the Proposed Changes (Primary Option)

Table 1a: Costs and Benefits of the Proposed Changes (Primary Option)					
(1) Direct &	Direct Costs (monetized):				
Indirect Costs &	 Cost of developing and updating a security plan: 				
Benefits	 VDH has a record of 113 emergency departments in the 				
(Monetized)	Commonwealth.				
	 Per International Association of Professional Security 				
	Consultants, security consulting fees typically range from				
	\$100 to \$500 per hour, with an average rate of around				
	\$200 per hour.				
	 Assuming a consultant is hired for 20 hours at \$200 per 				
	hour to create a security plan because the hospital does				
	not have an emergency department security plan that				
	meets the minimum standards, the cost of developing a				
	security plan would be at least \$4,000 per hospital				
	emergency department.				
	 Assuming a consultant is hired for 10 hours at \$200 per 				
	hour to update a security plan in two years' time, the cost				
	of developing a security plan would be at least \$2,000 per				
	hospital emergency department.				
	o Total cost is estimated to not exceed \$452,000 in Year 0				
	and \$226,000 in Years 2 and 4.				
	Cost of implementing security measures:				
	 The hospital may need to purchase security equipment, 				
	such as cameras, alarms, and access control systems, to				

- secure the emergency department. The cost of such equipment may depend on the size of the emergency department and the level of security required.
- Assuming the hospital needs to install cameras, alarms, and access control systems, the total cost of equipment and installation is estimated to be \$100,000.
- VDH does not have data to indicate how many hospitals, if any, would need to install such equipment.
- o Total cost is unknown.
- Personnel cost for security personnel 24/7:
 - o Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Police and Sheriff's Patrol Officers (Code 30-3051) and the fringe benefits from the September 2022 BLS for the South Atlantic area, an off-duty law enforcement officer would cost \$29.35 hour.
 - Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Security Guards (Code 33-9032) and the fringe benefits from the September 2022 BLS for the South Atlantic area, a trained security personnel could cost \$19.90 per hour.
 - o Given 168 hours in a week, 52 weeks in a year, and assuming there is one off-duty law enforcement officer present 24/7, a hospital that only employs off-duty law enforcement officers would incur an annual cost of \$256,402.
 - O Given 168 hours in a week, 52 weeks in a year, and assuming there is one trained security personnel present 24/7, a hospital that only employs trained security personnel would incur an annual cost of \$173,846.
 - o VDH does not have data to indicate which type of security personnel a hospital will choose (off-duty law enforcement versus trained security personnel), how many security personnel are needed (either per shift or per week) for sufficient 24/7 coverage at a given emergency department beyond what a hospital has already incurred costs for, whether a hospital will employ or contract security personnel, whether a hospital will secure a waiver from the 24/7 coverage requirement, and what the reduced amount of security a hospital may have under a waiver.
 - Based on the median between the annual salary costs of off-duty law enforcement officers and trained security personnel costs described above and not discounting the

value based on the lack of data VDH described above, total cost is estimated to be \$24,309,012 annually. Indirect Costs (monetized): VDH is not aware of any monetized indirect costs at this time. Direct Benefits (monetized): Reduction in the number of violent incidents: o According to BLS, the rate of nonfatal occupational injuries and illnesses in hospitals was 6.1 per 100 fulltime workers in 2021. • Assuming two-thirds of these injuries are due to violent incidents in the emergency department and assuming that emergency departments have an average of 100 full-time workers, then the hospital can expect to save around 4.07 x 100 = 407 hours of lost work time due to injuries prevented by the security plan. o Assuming an average hourly wage of \$30 for hospital workers, this would result in a benefit of \$7,950 per year per emergency department. o Total benefit is estimated to be \$1,379,730 annually. Indirect Benefits (monetized): VDH is not aware of any monetized indirect benefits at this time. (2) Present Monetized Values Direct & Indirect Costs Direct & Indirect Benefits (a) \$115,533,826 (b) \$6,508,322 (3) Net Monetized -\$109,025,504 Benefit (4) Other Costs & Other Costs (non-monetized): Benefits (Non-Staff training costs that may need to be incurred to ensure that all Monetized) employees are familiar with the new security plan and understand their roles in implementing it. Potential hiring of additional administrative staff to manage the implementation and maintenance of the security plan, which could result in increased personnel costs. • Increased wait times could result from implementation of the security plan. • Reduced flexibility from operational or facility design that could limit its ability to respond to changing patient needs or emergency situations, potentially leading to reduced efficiency and increased costs.

	 Other Benefits (non-monetized): Improved safety and security for patients, staff, and visitors in the emergency department. Improved staff morale and job satisfaction, which can lead to improved retention rates and reduced costs associated with recruitment and training. Increased patient satisfaction and retention. Reduced risk of violence or other security incidents in the emergency department. Increased staff preparedness and training to handle security incidents, potentially reducing the severity of the incident and minimizing the impact on patients, staff, and visitors. Improved reputation and trust among patients and the community. Improved public perception of the healthcare system as a whole. Reduced liability and legal costs associated with security incidents, if a hospital is able to demonstrate that it had taken reasonable measures to prevent a security incident. Increased efficiency from a well-designed security plan can reduce the amount of time and resources spent on security-related issues that could lead to cost savings.
(5) Information Sources	Bureau of Labor Statistics; International Association of Professional Security Consultants; Division of Acute Care Services, Office of Licensure and Certification. VDH has numerous challenges and constraints that limit a cost benefit analysis, including limited data availability, limited statutory discretion, and insufficient analytical models.

Table 1b: Costs and Benefits under the Status Quo (No change to the regulation)

(1) Direct &	Direct Costs (monetized):			
Indirect Costs &	 Cost of establish a training protocol for emergency department 			
Benefits	personnel:			
(Monetized)	o VDH has a record of 113 emergency departments in the			
	Commonwealth.			
	 Per International Association of Professional Security 			
	Consultants, security consulting fees typically range from			
	\$100 to \$500 per hour, with an average rate of around			
	\$200 per hour.			
	 Developing the training materials could cost anywhere 			
	from \$500 to \$5,000, depending on the amount and			

complexity of the content, the format of the materials, and the level of customization required. The cost of delivering the training will depend on the chosen method. In-person training could cost \$1,000 to \$5,000, depending on the location, number of participants, and duration of the training. Online training could cost \$500 to \$2,000, depending on the platform used and the level of interactivity required. Overall, the total cost of developing a training protocol for emergency department security personnel could range from \$2,500 to \$20,000, depending on the factors mentioned above. o Total cost (based on median value) is estimated to be \$1,271,250 in Year 0, which was 2019. o Total cost of the ongoing delivery of training (based on median value) is estimated to be \$226,000 starting Year 1 (2020) and every year thereafter. Indirect Costs (monetized): VDH is not aware of any monetized indirect costs at this time. Direct Benefits (monetized): VDH is not aware of any monetized direct benefits at this time. Indirect Benefits (monetized): VDH is not aware of any monetized indirect benefits at this time. (2) Present Monetized Values Direct & Indirect Costs Direct & Indirect Benefits (a) \$2,111,314 (b) \$0 (3) Net Monetized -\$2,111,314 Benefit (4) Other Costs & Other Costs (non-monetized): VDH is not aware of any non-monetized Benefits (Noncosts at this time. Monetized) Other Benefits (non-monetized): Improved safety and security for patients, staff, and visitors in the emergency department. Increased staff preparedness and training to handle security incidents, potentially reducing the severity of the incident and minimizing the impact on patients, staff, and visitors.

(5) Information Sources

Bureau of Labor Statistics; International Association of Professional Security Consultants; Division of Acute Care Services, Office of Licensure and Certification.

VDH has numerous challenges and constraints that limit a cost benefit analysis, including limited data availability, limited statutory discretion, and insufficient analytical models.

Table 1c: Costs and Benefits under Alternative Approach(es)

(1) Direct & Indirect Costs & Benefits (Monetized)

The majority of the proposed regulatory action is non-discretionary and also generate the bulk of the costs and benefits of the action.

Direct Costs (monetized):

- Cost of developing a security plan with no requirement to update periodically:
 - o VDH has a record of 113 emergency departments in the Commonwealth.
 - Per International Association of Professional Security
 Consultants, security consulting fees typically range from
 \$100 to \$500 per hour, with an average rate of around
 \$200 per hour.
 - Assuming a consultant is hired for 20 hours at \$200 per hour to create a security plan because the hospital does not have an emergency department security plan that meets the minimum standards, the cost of developing a security plan would be at least \$4,000 per hospital emergency department.
 - o Total cost is estimated to not exceed \$452,000 in Year 0.
- Cost of implementing security measures:
 - The hospital may need to purchase security equipment, such as cameras, alarms, and access control systems, to secure the emergency department. The cost of such equipment may depend on the size of the emergency department and the level of security required.
 - Assuming the hospital needs to install cameras, alarms, and access control systems, the total cost of equipment and installation is estimated to be \$100,000.
 - VDH does not have data to indicate how many hospitals, if any, would need to install such equipment.
 - o Total cost is unknown.
- Personnel cost for security personnel 24/7:
 - Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Police and Sheriff's Patrol Officers (Code 30-3051) and the

- fringe benefits from the September 2022 BLS for the South Atlantic area, an off-duty law enforcement officer would cost \$29.35 hour
- Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Security Guards (Code 33-9032) and the fringe benefits from the September 2022 BLS for the South Atlantic area, a trained security personnel could cost \$19.90 per hour.
- O Given 168 hours in a week, 52 weeks in a year, and assuming there is one off-duty law enforcement officer present 24/7, a hospital that only employs off-duty law enforcement officers would incur an annual cost of \$256,402.
- O Given 168 hours in a week, 52 weeks in a year, and assuming there is one trained security personnel present 24/7, a hospital that only employs trained security personnel would incur an annual cost of \$173,846.
- o VDH does not have data to indicate which type of security personnel a hospital will choose (off-duty law enforcement versus trained security personnel), how many security personnel are needed (either per shift or per week) for sufficient 24/7 coverage at a given emergency department beyond what a hospital has already incurred costs for, whether a hospital will employ or contract security personnel, whether a hospital will secure a waiver from the 24/7 coverage requirement, and what the reduced amount of security a hospital may have under a waiver.
- Based on the median between the salary costs described above and not discounting the value based on the lack of data VDH described above, total cost is estimated to be \$24,309,012 annually.

Indirect Costs (monetized): VDH is not aware of any monetized indirect costs at this time.

Direct Benefits (monetized):

- Reduction in the number of violent incidents:
 - According to BLS, the rate of nonfatal occupational injuries and illnesses in hospitals was 6.1 per 100 fulltime workers in 2021.
 - Assuming two-thirds of these injuries are due to violent incidents in the emergency department and assuming that emergency departments have an average of 100 full-time workers, then the hospital can expect to save around 4.07

	x 100 = 407 hours of lost work time due to injuries prevented by the security plan. O Assuming an average hourly wage of \$30 for hospital workers, this would result in a benefit of \$7,950 per year per emergency department. O Total benefit is estimated to be \$1,379,730 annually. Indirect Benefits (monetized): VDH is not aware of any monetized indirect benefits at this time.			
(2) Present	Diverse 0 In time of Courts	Disease 8 Julius at Danie Sta		
Monetized Values	Direct & Indirect Costs (a) \$115,120,002	Direct & Indirect Benefits (b) \$6,508,322		
(3) Net Monetized Benefit	-\$108,611,679			
(4) Other Costs & Benefits (Non-Monetized)	 Staff training costs the employees are familiatheir roles in implementation of addimplementation of the increased personnel of the increased wait times security plan. Reduced flexibility for limit its ability to respend to emergency situations and increased costs. Other Benefits (non-monetized) 	security plan. Reduced flexibility from operational or facility design that could limit its ability to respond to changing patient needs or emergency situations, potentially leading to reduced efficiency		
	 Improved safety and emergency department periodic updates to the staff moral improved retention represent the entire periodic updates to the staff moral improved retention represent the entire periodic updates to the staff reduced without periodic without periodic emergency department 			

	 Increased staff preparedness and training to handle security incidents, potentially reducing the severity of the incident and minimizing the impact on patients, staff, and visitors, though this may be reduced without periodic updates to the security plan. Improved reputation and trust among patients and the community, though this may be reduced without periodic updates to the security plan. Improved public perception of the healthcare system as a whole, though this may be reduced without periodic updates to the security plan. Reduced liability and legal costs associated with security incidents, if a hospital is able to demonstrate that it had taken reasonable measures to prevent a security incident, though this may be reduced without periodic updates to the security plan. Increased efficiency from a well-designed security plan can reduce the amount of time and resources spent on security-related issues that could lead to cost savings, , though this may be reduced without periodic updates to the security plan.
(5) Information Sources	Bureau of Labor Statistics; International Association of Professional Security Consultants; Division of Acute Care Services, Office of Licensure and Certification.
	VDH has numerous challenges and constraints that limit a cost benefit analysis, including limited data availability, limited statutory discretion, and insufficient analytical models.

Impact on Local Partners

Table 2: Impact on Local Partners

able 2. Impact on Local I arthers					
(1) Direct &	To the best of the agency's knowledge, only one hospital would be				
Indirect Costs &	considered a local partner and it has one emergency department.				
Benefits					
(Monetized)	Direct Costs (monetized):				
	 Cost of developing and updating a security plan: 				
	 Per International Association of Professional Security 				
	Consultants, security consulting fees typically range from				
	\$100 to \$500 per hour, with an average rate of around				
	\$200 per hour.				
	 Assuming a consultant is hired for 20 hours at \$200 per 				
	hour to create a security plan because the hospital does				
	not have an emergency department security plan that				
	meets the minimum standards, the cost of developing a				
	security plan would be at least \$4,000 per hospital				
	emergency department.				

- Assuming a consultant is hired for 10 hours at \$200 per hour to update a security plan in two years' time, the cost of developing a security plan would be at least \$2,000 per hospital emergency department.
- O Total cost is estimated to not exceed \$4,000 in Year 0 and \$2,000 in Years 2 and 4.
- Cost of implementing security measures:
 - O The hospital may need to purchase security equipment, such as cameras, alarms, and access control systems, to secure the emergency department. The cost of such equipment may depend on the size of the emergency department and the level of security required.
 - Assuming the hospital needs to install cameras, alarms, and access control systems, the total cost of equipment and installation is estimated to be \$100,000.
 - o VDH does not have data to indicate if the local partner hospital would need to install such equipment.
 - o Total cost is unknown.
- Personnel cost for security personnel 24/7:
 - O Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Police and Sheriff's Patrol Officers (Code 30-3051) and the fringe benefits from the September 2022 BLS for the South Atlantic area, an off-duty law enforcement officer would cost \$29.35 hour
 - Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Security Guards (Code 33-9032) and the fringe benefits from the September 2022 BLS for the South Atlantic area, a trained security personnel could cost \$19.90 per hour.
 - o Given 168 hours in a week, 52 weeks in a year, and assuming there is one off-duty law enforcement officer present 24/7, a hospital that only employs off-duty law enforcement officers would incur an annual cost of \$256,402.
 - O Given 168 hours in a week, 52 weeks in a year, and assuming there is one trained security personnel present 24/7, a hospital that only employs trained security personnel would incur an annual cost of \$173,846.
 - O VDH does not have data to indicate which type of security personnel a hospital will choose (off-duty law enforcement versus trained security personnel), how many security personnel are needed (either per shift or per week) for sufficient 24/7 coverage at a given emergency

department beyond what a hospital has already incurred costs for, whether a hospital will employ or contract security personnel, whether a hospital will secure a waiver from the 24/7 coverage requirement, and what the reduced amount of security a hospital may have under a waiver. Based on the median between the salary costs described above and not discounting the value based on the lack of data VDH described above, total cost is estimated to be \$215,124 annually. Indirect Costs (monetized): VDH is not aware of any monetized indirect costs at this time. Direct Benefits (monetized): Reduction in the number of violent incidents: o According to BLS, the rate of nonfatal occupational injuries and illnesses in hospitals was 6.1 per 100 fulltime workers in 2021. o Assuming two-thirds of these injuries are due to violent incidents in the emergency department and assuming that emergency departments have an average of 100 full-time workers, then the hospital can expect to save around 4.07 x 100 = 407 hours of lost work time due to injuries prevented by the security plan. o Assuming an average hourly wage of \$30 for hospital workers, this would result in a benefit of \$7,950 per year per emergency department. o Total benefit is estimated to be \$7,950 annually. Indirect Benefits (monetized): VDH is not aware of any monetized indirect benefits at this time. (2) Present Monetized Values **Direct & Indirect Costs** Direct & Indirect Benefits (a) \$1,083,620 (b) \$37,501 (3) Other Costs & Other Costs (non-monetized): Benefits (Non-Staff training costs that may need to be incurred to ensure that all Monetized) employees are familiar with the new security plan and understand their roles in implementing it. • Potential hiring of additional administrative staff to manage the implementation and maintenance of the security plan, which could result in increased personnel costs.

	 Increased wait times could result from implementation of the security plan. Reduced flexibility from operational or facility design that could limit its ability to respond to changing patient needs or emergency situations, potentially leading to reduced efficiency and increased costs. 		
	 Other Benefits (non-monetized): Improved safety and security for patients, staff, and visitors in the emergency department. Improved staff morale and job satisfaction, which can lead to improved retention rates and reduced costs associated with recruitment and training. Increased patient satisfaction and retention. Reduced risk of violence or other security incidents in the emergency department. Increased staff preparedness and training to handle security incidents, potentially reducing the severity of the incident and minimizing the impact on patients, staff, and visitors. Improved reputation and trust among patients and the community. Improved public perception of the healthcare system as a whole. Reduced liability and legal costs associated with security incidents, if a hospital is able to demonstrate that it had taken reasonable measures to prevent a security incident. Increased efficiency from a well-designed security plan can reduce the amount of time and resources spent on security-related issues that could lead to cost savings. 		
(4) Assistance	None.		
(5) Information Sources	Bureau of Labor Statistics; International Association of Professional Security Consultants; Division of Acute Care Services, Office of Licensure and Certification. VDH has numerous challenges and constraints that limit a cost benefit analysis, including limited data availability, limited statutory discretion, and insufficient analytical models.		

Impacts on Families

Table 3: Impact on Families

(1) Direct & Indirect Costs & Benefits (Monetized)	The regulatory requirements proposed by these changes are imposed on hospitals with one or more emergency departments, not imposed families. Therefore, VDH is not aware of any direct monetized costs, indirect monetized costs, direct monetized benefits, and indirect monetized benefits for families.					
(2) Present						
Monetized Values	Direct & Indirect Costs Direct & Indirect Benefits					
	(a) \$0	(b) \$0				
(3) Other Costs & Benefits (Non- Monetized)	VDH is not aware of any other non-monetized costs and benefits for families.					
(4) Information Sources	Division of Acute Care Services, Office of Licensure and Certification.					
	VDH has numerous challenges and constraints that limit a cost benefit analysis, including limited data availability, limited statutory discretion, and insufficient analytical models.					

Impacts on Small Businesses

Table 4: Impact on Small Businesses

Table 4. Impact on Sman Dusmesses				
(1) Direct &	Only one hospital, which has a single emergency department, has self-			
Indirect Costs &	identified that it is a small business.			
Benefits				
(Monetized)	Direct Costs (monetized):			
	 Cost of developing and updating a security plan: 			
	 Per International Association of Professional Security 			
	Consultants, security consulting fees typically range from			
	\$100 to \$500 per hour, with an average rate of around			
	\$200 per hour.			
	 Assuming a consultant is hired for 20 hours at \$200 per 			
	hour to create a security plan because the hospital does			
	not have an emergency department security plan that			
	meets the minimum standards, the cost of developing a			
	security plan would be at least \$4,000 per hospital			
	emergency department.			
	 Assuming a consultant is hired for 10 hours at \$200 per 			
	hour to update a security plan in two years' time, the cost			
	of developing a security plan would be at least \$2,000 per			
	hospital emergency department.			
	o Total cost is estimated to not exceed \$4,000 in Year 0 and			
	\$2,000 in Years 2 and 4.			
	• Cost of implementing security measures:			

- The hospital may need to purchase security equipment, such as cameras, alarms, and access control systems, to secure the emergency department. The cost of such equipment may depend on the size of the emergency department and the level of security required.
- Assuming the hospital needs to install cameras, alarms, and access control systems, the total cost of equipment and installation is estimated to be \$100,000.
- VDH does not have data to indicate if the self-identified small business hospital would need to install such equipment.
- o Total cost is unknown.
- Personnel cost for security personnel 24/7:
 - O Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Police and Sheriff's Patrol Officers (Code 30-3051) and the fringe benefits from the September 2022 BLS for the South Atlantic area, an off-duty law enforcement officer would cost \$29.35 hour.
 - Per the average hourly wage information from the Bureau of Labor Statistics (BLS) May 2021 data in general medical and surgical hospitals (NAICS 622100) for Security Guards (Code 33-9032) and the fringe benefits from the September 2022 BLS for the South Atlantic area, a trained security personnel could cost \$19.90 per hour.
 - o Given 168 hours in a week, 52 weeks in a year, and assuming there is one off-duty law enforcement officer present 24/7, a hospital that only employs off-duty law enforcement officers would incur an annual cost of \$256,402.
 - o Given 168 hours in a week, 52 weeks in a year, and assuming there is one trained security personnel present 24/7, a hospital that only employs trained security personnel would incur an annual cost of \$173,846.
 - O VDH does not have data to indicate which type of security personnel the self-identified small business hospital will choose (off-duty law enforcement versus trained security personnel), how many security personnel are needed (either per shift or per week) for sufficient 24/7 coverage at its emergency department beyond what the hospital has already incurred costs for, whether the hospital will employ or contract security personnel, whether the hospital will secure a waiver from the 24/7 coverage requirement, and what the reduced amount of security a hospital may have under a waiver.

Based on the median between the salary costs described above and not discounting the value based on the lack of data VDH described above, total cost is estimated to be \$215,124 annually. Indirect Costs (monetized): VDH is not aware of any monetized indirect costs at this time. Direct Benefits (monetized): Reduction in the number of violent incidents: o According to BLS, the rate of nonfatal occupational injuries and illnesses in hospitals was 6.1 per 100 fulltime workers in 2021. • Assuming two-thirds of these injuries are due to violent incidents in the emergency department and assuming that emergency departments have an average of 100 full-time workers, then the hospital can expect to save around 4.07 x 100 = 407 hours of lost work time due to injuries prevented by the security plan. o Assuming an average hourly wage of \$30 for hospital workers, this would result in a benefit of \$7,950 per year per emergency department. o Total benefit is estimated to be \$7,950 annually per emergency department. Indirect Benefits (monetized): VDH is not aware of any monetized indirect benefits at this time. (2) Present Monetized Values **Direct & Indirect Costs** Direct & Indirect Benefits (a) \$1,083,620 (b) \$37,501 (3) Other Costs & Other Costs (non-monetized): Benefits (Non-Staff training costs that may need to be incurred to ensure that all Monetized) employees are familiar with the new security plan and understand their roles in implementing it. Potential hiring of additional administrative staff to manage the implementation and maintenance of the security plan, which could result in increased personnel costs. Increased wait times could result from implementation of the security plan. Reduced flexibility from operational or facility design that could limit its ability to respond to changing patient needs or

	emergency situations, potentially leading to reduced efficiency and increased costs.
	 Other Benefits (non-monetized): Improved safety and security for patients, staff, and visitors in the emergency department. Improved staff morale and job satisfaction, which can lead to improved retention rates and reduced costs associated with recruitment and training. Increased patient satisfaction and retention. Reduced risk of violence or other security incidents in the emergency department. Increased staff preparedness and training to handle security incidents, potentially reducing the severity of the incident and minimizing the impact on patients, staff, and visitors. Improved reputation and trust among patients and the community. Improved public perception of the healthcare system as a whole. Reduced liability and legal costs associated with security incidents, if a hospital is able to demonstrate that it had taken reasonable measures to prevent a security incident. Increased efficiency from a well-designed security plan can reduce the amount of time and resources spent on security-related issues that could lead to cost savings.
(4) Alternatives	The majority of the proposed regulatory action is non-discretionary and also generate the bulk of the costs and benefits of the action. The Board does not have the authority to exempt small businesses from the requirements. A design standard is prescribed by statute. The Board considered removing the requirement to update the security plan but the federally certified hospitals (which would include the one self-identified small business hospital) already have a federal requirement to update their security plans every 2 years as part of their disaster preparedness planning, so there would be no cost savings from eliminating the update requirement.
(5) Information Sources	Bureau of Labor Statistics; International Association of Professional Security Consultants; Division of Acute Care Services, Office of Licensure and Certification. VDH has numerous challenges and constraints that limit a cost benefit analysis, including limited data availability, limited statutory discretion, and insufficient analytical models.

Changes to Number of Regulatory Requirements

Table 5: Regulatory Reduction

Change in Regulatory Requirements

VAC Section(s) Involved*	Authority of Change	Initial Count	Additions	Subtractions	Total Net Change in Requirements
12VAC5-	(M/A):	0	1	0	1
410-280;	(D/A):	0	5	0	5
12VAC5-	(M/R):	3,676	742	0	742
410-9999	(D/R):	0	10	0	10
(DIBR)					
				Grand Total of	(M/A): 1
				Changes in	(D/A): 5
				Requirements:	(M/R): 742
					(D/R): 10